

PRIORITIES AND ACTION PLAN

The following action plan provides an overview of the priorities in RBKT and a framework for officers and members to work with in order to deliver a network of indoor sports facilities that contribute to meeting the wider needs of Borough residents:

Priority	Recommendation	Action	Responsibility	Timescale
1	<i>Strategic recommendation 1:</i> Replace Kingfisher Leisure Centre with a strategically significant community sport and wellbeing hub - a modern fit for purpose community flagship leisure facility in the heart of Kingston which integrates a range of community services in one place.	<p>RBKT Council to agree on the need to replace Kingfisher Leisure Centre.</p> <p>Commission a feasibility to understand the potential development of Kingfisher Leisure Centre as the Council's main strategic sport and wellbeing hub.</p> <p>Agree with partners and stakeholders how the Kingfisher Leisure Centre replacement can be delivered and determine key partners in its development.</p> <p>Determine whether the current setting is preferable or another possible location is preferable for an integrated healthy living centre.</p>	<p>RBKT Council CSPAN Sports Clubs ASA Health partners Business Planning and Design Consultants</p>	Short - medium
2	<i>Strategic recommendation 1:</i> Aligned to the anticipated housing growth in New Malden and the requirement for new facilities (due to the dated Malden Centre), develop plans for a community sport and wellbeing hub which enhances current levels of facilities and co-locates a range of services (taking account of any new school build in the area, as necessary).	<p>Commission a feasibility study to gauge potential community sports hub requirements in the Cocks Crescent area - to complement wider Borough needs.</p> <p>Agree with partners and stakeholders how the development of this centre can be delivered.</p> <p>Determine the preferred location of the site and whether what can be co-located with it which will be complementary.</p> <p>Agree the implementation timeline for the new facility and the impact on a potential rationalisation timeline for the Malden Centre.</p> <p>(Planning and Education) determine the need and timeline for additional schools in the Borough.</p> <p>Consider location of new and existing school provision in the context of the potential location of a strategic sport and wellbeing hub.</p>	<p>RBKT Council CSPAN Sports Clubs ASA Health partners Business Planning and Design Consultants</p>	Short - medium

3	<p><i>Strategic recommendation 1:</i> Investigate the potential of a new strategic community sports hub incorporating both wet and dryside facilities which will service residents in the South of the Borough which will integrate a range of community services in one place.</p>	<p>RBKT to agree on the need for a community sports hub incorporating wet/dry facilities in the south of the borough Commission a feasibility study to assess the potential for development of a community sports hub and wellbeing centre in this area which complements other facilities in RBKT. Agree with partners/stakeholders how this development can be delivered and determine key partners for this. Determine a preferable location for such a facility.</p>	<p>RBKT Council CSPAN ASA Health partners Business Planning and Design Consultantst</p>	<p>Short - medium</p>
4	<p><i>Strategic recommendation 1:</i> Replace ancillary facilities at Kingsmeadow Fitness and Athletics track to ensure that it supports the wider health and wellbeing agenda as well as competitive athletes who use the facility. Consider co-location of other activities which will lead to increased footfall and help its sustainability.</p>	<p>RBKT Council to agree on the need for a community sports hub at Kingsmeadow Athletics Centre. Commission a feasibility to understand and determine the most appropriate facilities and partners necessary to ensure the site achieves its sporting and physical activity objectives as well as being commercially viable. Take account of upcoming ideas and recommendations in the England Athletics National Facilities Strategy</p>	<p>RBKT Council England Athletics CSPAN Clubs EFDS and other disability groups. Business Planning and Design Consultants</p>	<p>Short - medium</p>
5	<p><i>Strategic recommendation 1:</i> As part of investment in major leisure facilities consider potential to combine/ include a combat sports/martial arts facility due to the high participation rates in several such sports in the Borough.</p>	<p>RBKT Council to agree on the need for a combat sports/martial arts hub in the Borough. Determine the best location for achieving the goal of increased participation and developing talent.</p>	<p>RBKT Council CSPAN Clubs Business Planning and Design consultants</p>	<p>Medium</p>
6	<p><i>Strategic recommendation 2:</i> To work with Education to ensure that any improvements to sports facilities in schools, Kingston College and/or Kingston University are accompanied by the establishment of meaningful community use agreements.</p>	<p>Develop regular liaison meetings with Property and Education to identify potential improvements to school sports facility stock. Develop liaison meetings with Kingston College and Kingston University to consider wider use of facilities where possible</p>	<p>RBKT Council</p>	<p>Short- Medium</p>

		<p>Identify improvements to school facilities which support community use as a justified recipient of planning gain funding.</p> <p>Align the requirement to establish a community use agreement to any investment in school sports facilities.</p>		
7	<p><i>Strategic recommendation 3:</i></p> <p>To work with selected schools to increase their availability for community use.</p>	<p>Liaise with Richard Challoner School to determine whether there is scope to increase the availability of its facilities for community use for sport and physical activity.</p> <p>Seek to align key sports clubs to specific schools</p>	<p>RBKT London Sport</p>	<p>Short- Medium</p>
8	<p><i>Strategic recommendation 4:</i></p> <p>Use the development of (new) facilities as a catalyst for requiring the Council's leisure management contractor to adopt a wider focus on health inequalities</p>	<p>Liaise with Places for People Leisure and determine the lease arrangements on existing facilities in light of the proposals contained within this Strategy.</p> <p>Agree wider health and wellbeing objectives for Places for People Leisure in line with the development of new facilities.</p> <p>Agree a new management contract and fee basis for the operation of new facilities as they come on line (it is expected that this will engender a move from a zero subsidy position to one where the contractor pays the Council to operate the facilities).</p> <p>Determine the level of investment in physical activity interventions in line with the improved revenue position for the operation of the facilities.</p>	<p>RBKT Council Places for People Leisure</p>	<p>Medium - long</p>